#### **DRAFT**

Minutes

Meeting of the

Personnel Committee of the

Alabama Environmental Management Commission

Alabama Department of Environmental Management Building

1400 Coliseum Boulevard

Montgomery, Alabama 36110-2400

October 21, 2016

#### **DRAFT**

#### Minutes

#### Meeting of the

# Personnel Committee of the Alabama Environmental Management Commission Alabama Department of Environmental Management Building 1400 Coliseum Boulevard Montgomery, Alabama 36110-2400

October 21, 2016

Convened: 10:00 a.m. Adjourned: 10:12 a.m.

#### Part A

Transcript Word Index

#### Part B

Attachment Index Attachment 1 Attachment 2



1 (1	sounce Committee Meeting				October	41, 401
		Page 1				Page 3
1	* * * * * * * * *		1	CHAIRMAN LAIER: Good morning,		
2				everyone. My name is Jim Laier.		
3				I'm the Committee Chair for the		
4	ALABAMA ENVIRONMENTAL MANAGEMENT COMMISSION		_	Personnel Committee. There are two		
5	PERSONNEL COMMITTEE MEETING			other members here on our		
6				committee, a committee of four:		
7				Dr. Miller and Dr. Martin. The		
8	ALABAMA DEPARTMENT OF ENVIRONMENTAL			three of us make the quorum.		
9	MANAGEMENT		9	I will call the meeting to		
10	Alabama Room			order, and I will ask for a motion		
11	1400 Coliseum Boulevard			regarding the previous meeting that		
12	Montgomery, Alabama 36110-2400			was held on October 16, 2015,		
13				regarding the minutes of that		
14	October 21, 2016			meeting.		
15	10:00 a.m.	1	15	MR. MARTIN: Motion to approve		
16				those minutes.		
17			17	MR. MILLER: I second.		
18			18	CHAIRMAN LAIER: Motion to		
19			19	second. Any discussions?		
20		1	20	(No response.)		
21			21	CHAIRMAN LAIER: All in favor?		
22	Taken by: April Sargent,		22	(Unanimous.)		
23	ACCR 579		23	CHAIRMAN LAIER: Opposed?		
		Page 2				Page 4
1	* * * * * * *		1	(No response.)		
2	APPEARANCES		2	CHAIRMAN LAIER: We have three		
3			3	items of real discussion here this		
4	COMMITTEE MEMBERS PRESENT:		4	morning. Agenda item number one is		
5	James E. Laier, Ph.D., P.E., Chair		5	the discussion and consideration of		
6	Craig Martin, D.V.M.		6	the Personnel Committee Draft		
7	Samuel L. Miller, M.D.		7	Summary of Written Comments		
8			8	received from the members of the		
9			9	Commission and the general public		
10	ALSO PRESENT:		10	at large on ADEM Director's Job		
11	Robert Tambling, EMC Legal Counsel		11	Performance Evaluation.		
12	Debi Thomas, EMC Executive Assistant		12	Some background information		
13			13	relative to this that begins on the		
14			14	June 17, 2016 Commission meeting		
15			15	where Chair Brown, Chair of the		
16		j	16	Commission, directed the Personnel		
17			17	Committee to start a Job		
18			18	Performance Evaluation for Director		
19			19	LeFleur covering the period of		
20			20	October 17, 2015, the day after the		
21				Director's last performance		
22			22	evaluation was completed, to the		
23		İ	23	future date of the meeting which		

	Some Committee Meeting			October 21, 201
	Pa	age 5		Page 7
1	the evaluation would extend from		1 and they want help. But, you know,	
2	the Committees, will be considered		2 there's only so much that the	
3	and the assessments would also be		3 Director and the Commission can do.	
4	considered by the Commission.		4 We have to follow the rules. And I	
5	Chair Brown noted that, as was		5 think that despite the fact that	
6	done in the 2015 evaluation, the		6 the Director and the Department	
7	Committee should obtain feedback		7 have sort of bent over backwards to	
8	from the Commissioners and the		8 try to help them, they're still	
9	general public at large regarding		9 very frustrated, and I can	
10	the draft information for Director		10 certainly understand that.	
11	LeFleur's performance evaluation.	:	But I don't think that reflects	
12	And they would provide the	:	12 on the Director's job performance	
13	Commission with a consolidated list	:	13 accurately. So that would be my	
14	of comments received by the	:	14 comment. The vast majority were	
15	deadline set for the receipt of the	:	15 from the Arrowhead Landfill area.	
16	comments and the Committee's	:	16 CHAIRMAN LAIER: Thank you,	
17	recommendations related to the	:	17 Dr. Miller.	
18	Director's Job Performance	:	MR. MARTIN: I'll agree with	
19	Evaluation during the period of the	:	19 the comments.	
20	evaluation.	:	20 CHAIRMAN LAIER: Any other	
21	On behalf of the Committee	:	21 discussion?	
22	Chair Brown, the Commission Chair	:	22 (No response.)	
23	Brown, he requested through a memo		CHAIRMAN LAIER: I would like	
	Pa	ige 6		Page 8
1	to the Commission and a notice to		1 someone to entertain a motion from	
	the public at large that written		2 the Committee regarding the Draft	
	comments be submitted to the		3 Summary of Written Comments that	
	Personnel Committee by 5 p.m. on		4 the Director has reflected in his	
	July 29, 2016. The notice to the		- the Britain has removed in his	
	· · · · · · · · · · · · · · · · · · ·		5 iob performance.	
	general public was posted on the	:	<ul><li>5 job performance.</li><li>6 MR. MILLER: I move that we</li></ul>	
	general public was posted on the  ADEM website and circulated to the		6 MR. MILLER: I move that we	
7	ADEM website and circulated to the			
7 8	ADEM website and circulated to the advanced notification of Commission		<ul><li>6 MR. MILLER: I move that we</li><li>7 insert these comments into the</li><li>8 record.</li></ul>	
7 8 9	ADEM website and circulated to the advanced notification of Commission minutes, Commission meeting		<ul> <li>6 MR. MILLER: I move that we</li> <li>7 insert these comments into the</li> <li>8 record.</li> <li>9 MR. MARTIN: Second.</li> </ul>	
7 8 9 10	ADEM website and circulated to the advanced notification of Commission minutes, Commission meeting minutes, which were already		6 MR. MILLER: I move that we 7 insert these comments into the 8 record. 9 MR. MARTIN: Second. 10 CHAIRMAN LAIER: We have a	
7 8 9 10	ADEM website and circulated to the advanced notification of Commission minutes, Commission meeting minutes, which were already supported and listed.	:	6 MR. MILLER: I move that we 7 insert these comments into the 8 record. 9 MR. MARTIN: Second. 10 CHAIRMAN LAIER: We have a 11 motion to second. Any further	
7 8 9 10 11	ADEM website and circulated to the advanced notification of Commission minutes, Commission meeting minutes, which were already supported and listed.  All right. Is there a	:	6 MR. MILLER: I move that we 7 insert these comments into the 8 record. 9 MR. MARTIN: Second. 10 CHAIRMAN LAIER: We have a 11 motion to second. Any further 12 discussion?	
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7 8 9 10 11 12 13	ADEM website and circulated to the advanced notification of Commission minutes, Commission meeting minutes, which were already supported and listed.  All right. Is there a		6 MR. MILLER: I move that we 7 insert these comments into the 8 record. 9 MR. MARTIN: Second. 10 CHAIRMAN LAIER: We have a 11 motion to second. Any further 12 discussion? 13 (No response.) 14 CHAIRMAN LAIER: All in favor?	
7 8 9 10 11 12 13 14	ADEM website and circulated to the advanced notification of Commission minutes, Commission meeting minutes, which were already supported and listed.  All right. Is there a discussion by the Committee regarding the Draft Summary of	-	6 MR. MILLER: I move that we 7 insert these comments into the 8 record. 9 MR. MARTIN: Second. 10 CHAIRMAN LAIER: We have a 11 motion to second. Any further 12 discussion? 13 (No response.) 14 CHAIRMAN LAIER: All in favor? 15 (Unanimous.)	
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Personnel Committee Weeting	October 21, 2010
Page 9	Page 11
1 The first order of discussion	1 us except Craig, is advancing a
2 will reflect on the Commissioner's	2 little bit in years, and he's not
3 salary. It's important, as some	3 going to be here forever. And in
4 background information, to note	4 order for us to attract a competent
5 that Director LeFleur's performance	5 and energetic person to be the
6 for this year's salary is	6 Director, we have to make the
7 \$152,618.40, and he is currently in	7 salary competitive enough that we
8 pay grade 90, step 15.	8 will attract the kind of candidate
9 In the ADEM business arena,	9 that would be good for the
10 there are three steps step 16,	10 Department.
11 step 17, and step 18 remaining	11 You know, I don't know, maybe
12 in pay grade 90 for any further	12 Robert or Debbie could provide the
13 value assessments for a salary	13 information. I know we gave the
14 raise.	14 Director a raise two years ago, if
15 Two steps in the salary grade	15 I'm correct; is that right?
16 can be applied for any employee in	16 MS. THOMAS: Yes, sir.
17 pay grades 90, but no more than two	
18 grades at one time; one grade or	18 prior to that, I think he was sort
19 two, but two is the top. It's	19 of where he had been; is that
20 important to note that no salary	20 correct too?
21 advance was given to Director	21 MS. THOMAS: I'm sorry?
22 LeFleur after his last evaluation	MR. MILLER: Did he have any
23 was completed.	23 other raises besides the one in
Page 10	Page 12
For information regarding our	1 MS. THOMAS: No. He had not
2 committee, there are three options	2 had a raise up to that point from
3 for us to consider. One is that	3 his starting salary when he was
4 there's no requirement that the	4 hired.
5 Commission apply a raise, or a	5 MR. MILLER: So he's had one
6 salary raise, for the Director at	6 raise in five or six years.
7 this time. Should the should we	7 MS. THOMAS: Yes, sir.
8 select and propose a salary raise,	8 MR. MILLER: I realize that
9 there are two options for a	9 money is short and we are always
10 suitable salary raise so we don't	10 fighting the budget battle, but we
11 exceed the two-step level.	11 don't want to be penny-wise and
12 There's one salary raise at	12 pound-foolish. I would say that we
13 step 16, pay grade 90. The amount	13 should strongly consider doing the
14 of that salary is \$156,492. Should	14 two-step raise.
15 we decide to propose a two-step,	15 CHAIRMAN LAIER: Thank you.
16 step raise in pay grade 90, the	16 MR. MILLER: That's just my
17 amount of money involved is	17 opinion.
18 \$160,440 and no cents. I'm looking	18 MR. MARTIN: I agree. Last
19 for a discussion.	19 year the finances of the State were
20 MR. MILLER: Well, I think, as	20 as they were, and I know that a pay
21 we talked about last year, in my	21 raise was not given at that time.
22 opinion, we need to look past the	
	22 But I'm definitely in favor of a
23 current Director, who, like all of	<ul><li>22 But I'm definitely in favor of a</li><li>23 one-step or a two-step.</li></ul>

r croomer committee wiceing		October 21, 2010
	Page 13	Page 15
1 CHAIRMAN LAIER: Thank you.	1 regarding the evaluation.	•
2 From my perspective I support that,	2 MR. MILLER: Does t	that call for
3 and I believe that we are in a	3 a motion?	
4 financial position where we can	4 CHAIRMAN LAIER:	Yes.
5 have the resources to accomplish a	5 MR. MARTIN: I'll ma	ake the
6 two-step pay raise.	6 motion.	
7 So can I have a motion? The	7 MR. MILLER: Second	d.
8 motion is to adopt a pay raise,	8 CHAIRMAN LAIER:	We have a
9 two-step.	9 motion and a second.	
10 MR. MILLER: Mr. Chairman, I	10 Any further discussion	1?
11 make a motion that we adopt the	11 (No response.)	
12 two-step pay raise to step 17,	12 CHAIRMAN LAIER:	Those in favor
13 grade 90 for the Director's	13 indicate by saying aye.	
14 position at ADEM.	14 (Unanimous.)	
15 MR. MARTIN: I'll second.	15 CHAIRMAN LAIER:	Opposed?
16 CHAIRMAN LAIER: We have a	16 (No response.)	
17 motion and second. Any further	17 CHAIRMAN LAIER:	The ayes have
18 discussion?	18 it.	
19 MS. THOMAS: That would be to	<b>19</b> Do we have an order?	
20 recommend that	20 MS. THOMAS: Yes, s	sir. That
21 MR. MARTIN: Recommend.	21 order takes care of all thr	ree
MR. MILLER: We would recommend	22 motions, yes, sir.	
23 it to the Commission.	23 CHAIRMAN LAIER:	The order will
	Page 14	Page 16
1 CHAIRMAN LAIER: Yeah, that is	1 take care of all three mot	cions for
2 recommended, exactly. Those in	2 our committee meeting to	
3 favor indicate by saying aye.	3 Is there any other busin	•
4 (Unanimous.)	4 before the board?	
5 CHAIRMAN LAIER: Opposed?	5 MS. THOMAS: No, si	ir.
6 (No response.)	6 CHAIRMAN LAIER:	No other
7 CHAIRMAN LAIER: The aye's have	7 business.	
8 it.	8 Is there any reason for	any
9 The next item of discussion is	9 additional meetings in the	
10 regarding the Commission's	10 future that we know of?	
11 regarding the Commission's	11 MS. THOMAS: No, si	ir.
12 authorization authorizing the	12 CHAIRMAN LAIER:	
13 Personnel Committee Chair that	13 motion to adjourn.	
14 would be me to meet with the	14 MR. MARTIN: So ma	ide.
15 Director regarding the Summary of	15 MR. MILLER: Second	d.
16 Written Comments on the ADEM	16 CHAIRMAN LAIER:	Motion
17 Director's Job Performance	17 approved and seconded.	All in
18 Evaluation and actions taken by the	18 favor?	
19 Commission relative to the	19 (Unanimous.)	
20 evaluation, and to execute the	20 CHAIRMAN LAIER:	The ayes have
21 verification of understanding of	21 it. Thank you, gentlemer	n and
22 the evaluation between the	22 ladies.	
23 Commission and the Director	23 (The proceeding ended	i at

	Page 17	
1	10:12 a.m.)	
2		
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18 19		
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	Page 18	
1		
_	REPORTER'S CERTIFICATE	
2	REPORTER'S CERTIFICATE	
2	REPORTER'S CERTIFICATE , April Sargent, Certified Court	
2	, April Sargent, Certified Court	
2 3 4	, April Sargent, Certified Court	
2 3 4 5 6	, April Sargent, Certified Court hereby certify that I reported the foregoing transcript, and that the ein contain a true and accurate	
2 3 4 5 6	, April Sargent, Certified Court hereby certify that I reported the foregoing transcript, and that the	
2 3 4 5 6 7 8	, April Sargent, Certified Court hereby certify that I reported the foregoing transcript, and that the ein contain a true and accurate tion of the proceedings.	
2 3 4 5 6 7 8 9	, April Sargent, Certified Court hereby certify that I reported the foregoing transcript, and that the ein contain a true and accurate tion of the proceedings.  further certify that I am neither	
2 3 4 5 6 7 8 9	, April Sargent, Certified Court hereby certify that I reported the foregoing transcript, and that the ein contain a true and accurate tion of the proceedings.  further certify that I am neither r of counsel to any of the parties	
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2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	hereby certify that I reported the foregoing transcript, and that the ein contain a true and accurate tion of the proceedings.  further certify that I am neither r of counsel to any of the parties ause, nor in any manner interested sults thereof.  his 3rd day of October, 2016.  RIL SARGENT, ACCR-579, fied Court Reporter XPIRATION: 9/30/17	
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#### 1 REPORTER'S CERTIFICATE 2 3 I, April Sargent, Certified Court Reporter, hereby certify that I reported the 4 above and foregoing transcript, and that the 5 6 pages herein contain a true and accurate transcription of the proceedings. 7 8 9 I further certify that I am neither 10 of kin nor of counsel to any of the parties 11 to said cause, nor in any manner interested 12 in the results thereof. 13 14 This 3rd day of October, 2016. 15 16 17 Certified Court 18 CCR EXPIRATION: 9/30/17 19 20 21 22

23

TOTAL SECTION AND ADDRESS OF THE SECTION ADDRESS OF THE	— authorization (1)	comment (1)	7:5	fighting (1)
\$	14:12	7:14	directed (1)	12:10
<b>J</b>	authorizing (1)	Comments (10)	4:16	finances (1)
153 (10 40 (1)	14:12	4:7;5:14,16;6:3,15,	Director (14)	12:19
6152,618.40 (1)	aye (2)	19;7:19;8:3,7;14:16	4:18;5:10;6:15;7:3,	financial (1)
9:7	14:3;15:13	Commission (15)		1
8156,492 (1)	*		6;8:4;9:5,21;10:6,23;	13:4
10:14	ayes (2)	4:9,14,16;5:4,13,22;	11:6,14;14:15,23	first (1)
S160,440 (1)	15:17;16:20	6:1,8,9;7:3;8:21;10:5;	Director's (7)	9:1
10:18	aye's (2)	13:23;14:19,23	4:10,21;5:18;7:12;	five (1)
· · · · · · · · · · · · · · · · · · ·	8:16;14:7	Commissioners (1)	8:22;13:13;14:17	12:6
$\mathbf{A}$		5:8	discussion (11)	follow (1)
	B	Commissioner's (1)	4:3,5;6:13;7:21;8:12,	7:4
ccomplish (1)		9:2	17;9:1;10:19;13:18;	forever (1)
13:5	background (2)	Commission's (2)	14:9;15:10	11:3
	4:12;9:4	14:10,11	discussions (1)	four (1)
ccurately (1)	backwards (1)	Committee (15)	3:19	3:6
7:13	7:7	3:3,4,6,6;4:6,17;5:7,	done (1)	frustrated (2)
ctions (1)				
14:18	battle (1)	21;6:4,13;8:2,20;10:2;	5:6	6:23;7:9
dditional (1)	12:10	14:13;16:2	Dr (3)	further (4)
16:9	begins (1)	Committees (1)	3:7,7;7:17	8:11;9:12;13:17;
ADEM (7)	4:13	5:2	Draft (4)	15:10
4:10;6:7,15;8:22;	behalf (1)	Committee's (1)	4:6;5:10;6:14;8:2	future (2)
9:9;13:14;14:16	5:21	5:16	during (1)	4:23;16:10
	bent (1)	competent (1)	5:19	
idjourn (1)	7:7	11:4	3.17	G
16:13	besides (1)	competitive (1)	E	
idopt (2)		11:7	10	(1)
13:8,11	11:23	1		gave (1)
idvance (1)	bit (1)	completed (2)	employee (1)	11:13
9:21	11:2	4:22;9:23	9:16	general (3)
ndvanced (1)	board (1)	consider (3)	ended (1)	4:9;5:9;6:6
6:8	16:4	6:21;10:3;12:13	16:23	gentlemen (1)
dvancing (1)	Brown (4)	consideration (3)	energetic (1)	16:21
	4:15;5:5,22,23	4:5;8:18,21	11:5	given (2)
11:1	budget (1)	considered (2)	enough (1)	9:21;12:21
iffected (2)	12:10	5:2,4	11:7	-
6:20,21	I			Good (2)
Agenda (1)	business (3)	consolidated (1)	entertain (1)	3:1;11:9
4:4	9:9;16:3,7	5:13	8:1	grade (7)
ıgo (1)		covering (1)	Evaluation (15)	9:8,12,15,18;10:13
11:14	C	4:19	4:11,18,22;5:1,6,11,	16;13:13
gree (2)		Craig (1)	19,20;6:17;8:23;9:22;	grades (2)
	call (2)	11:1	14:18,20,22;15:1	9:17,18
7:18;12:18	3:9;15:2	current (1)	everyone (1)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
ılways (1)	can (5)	10:23	3:2	Н
12:9		1		11
mount (2)	7:3,9;9:16;13:4,7	currently (1)	exactly (1)	
10:13,17	candidate (1)	9:7	14:2	held (1)
pplied (1)	11:8	_	exceed (1)	3:12
9:16	care (2)	D	10:11	help (2)
apply (1)	15:21;16:1		except (1)	7:1,8
10:5	cents (1)	date (1)	11:1	hired (1)
	10:18	4:23	execute (1)	12:4
pprove (1)	certainly (1)	day (1)	14:20	
3:15	7:10	4:20	extend (1)	I
pproved (1)	1	Į.		1
16:17	Chair (7)	deadline (1)	5:1	]
rea (1)	3:3;4:15,15;5:5,22,	5:15		important (2)
7:15	22;14:13	Debbie (1)	F	9:3,20
rena (1)	CHAIRMAN (29)	11:12		indicate (2)
9:9	3:1,18,21,23;4:2;	decide (1)	fact (1)	14:3;15:13
Arrowhead (2)	6:18;7:16,20,23;8:10,	10:15	7:5	information (5)
	14,16;12:15;13:1,10,	definitely (1)	favor (6)	4:12;5:10;9:4;10:1
6:22;7:15	16;14:1,5,7;15:4,8,12,	12:22	3:21;8:14;12:22;	11:13
issessments (2)	15,17,23;16:6,12,16,20	Department (2)	14:3;15:12;16:18	
5:3;9:13			1	insert (1)
attract (2)	circulated (1) 6:7	7:6;11:10 despite (1)	feedback (1) 5:7	8:7 into (1)
11:4,8			3.1	I IMPA (II)

8:7	Martin (9)	number (2)	8:20	requirement (1)
involved (1)	3:7,15;7:18;8:9;	4:4;8:17	previous (1)	10:4
10:17	12:18;13:15,21;15:5;	_	3:11	resources (1)
item (3)	16:14	O	prior (1)	13:5
4:4;8:17;14:9	maybe (1)		11:18	response (7)
tems (1)	11:11	obtain (1)	proceeding (1)	3:20;4:1;7:22;8:13;
4:3	mean (1)	5:7	16:23	14:6;15:11,16
	6:22	October (2)	propose (2)	
J				right (2)
J	meet (1)	3:12;4:20	10:8,15	6:12;11:15
	14:14	one (7)	provide (2)	Robert (1)
Jim (1)	meeting (7)	4:4;9:18,18;10:3,12;	5:12;11:12	11:12
3:2	3:9,11,14;4:14,23;	11:23;12:5	public (4)	rules (1)
Job (8)	6:9;16:2	one-step (1)	4:9;5:9;6:2,6	7:4
4:10,17;5:18;6:16;	meetings (1)	12:23	,5.1.,0.2,0	7
	16:9	1		S
7:12;8:5,22;14:17	!	only (1)	Q	8
July (1)	members (2)	7:2		
6:5	3:5;4:8	opinion (2)	quorum (1)	salary (12)
June (1)	memo (1)	10:22;12:17	3:8	9:3,6,13,15,20;10:6,
4:14	5:23	Opposed (3)		8,10,12,14;11:7;12:3
	Miller (16)	3:23;14:5;15:15	R	saying (2)
K	3:7,17;6:18;7:17;	options (2)	1	14:3;15:13
N.				
	8:6;10:20;11:17,22;	10:2,9	raise (15)	second (9)
kind (1)	12:5,8,16;13:10,22;	order (6)	9:14;10:5,6,8,10,12,	3:17,19;8:9,11;
11:8	15:2,7;16:15	3:10;9:1;11:4;15:19,	16;11:14;12:2,6,14,21;	13:15,17;15:7,9;16:1
	minutes (4)	21,23	13:6,8,12	seconded (1)
L	3:13,16;6:9,10	over (1)	raises (1)	16:17
	money (2)	7:7	11:23	select (1)
12 (4)		7.7		
ladies (1)	10:17;12:9	D	real (1)	10:8
16:22	more (1)	P	4:3	set (1)
LAIER (28)	9:17		realize (2)	5:15
3:1,2,18,21,23;4:2;	morning (2)	past (1)	6:23;12:8	short (1)
7:16,20,23;8:10,14,16;	3:1;4:4	10:22	reason (1)	12:9
12:15;13:1,16;14:1,5,	most (1)	pay (9)	16:8	six (1)
	6:19			
7;15:4,8,12,15,17,23;		9:8,12,17;10:13,16;	receipt (1)	12:6
16:6,12,16,20	motion (14)	12:20;13:6,8,12	5:15	someone (1)
Landfill (2)	3:10,15,18;8:1,11;	penny-wise (1)	received (2)	8:1
6:22;7:15	13:7,8,11,17;15:3,6,9;	12:11	4:8;5:14	sorry (1)
large (3)	16:13,16	people (2)	recommend (3)	11:21
4:10;5:9;6:2	motions (2)	6:20,23	13:20,21,22	sort (2)
last (4)	15:22;16:1	Performance (11)	recommendations (2)	7:7;11:18
4:21;9:22;10:21;	move (1)	4:11,18,21;5:11,18;	5:17;8:19	start (1)
12:18	8:6	6:16;7:12;8:5,22;9:5;	recommended (1)	4:17
LeFleur (2)	much (1)	14:17	14:2	starting (1)
4:19;9:22	7:2	period (2)	record (1)	12:3
LeFleur's (3)		4:19;5:19	8:8	State (1)
5:11;6:16;9:5	N	person (1)	reflect (1)	12:19
	1.4			1
level (1)		11:5	9:2	step (7)
10:11	name (1)	Personnel (6)	reflected (1)	9:8,10,11,11;10:13,
list (1)	3:2	3:4;4:6,16;6:4;8:19;	8:4	16;13:12
5:13	near (1)	14:13	reflects (1)	steps (2)
listed (1)	16:9	perspective (1)	7:11	9:10,15
6:11	need (1)	13:2	regarding (10)	still (1)
	10:22		3:11,13;5:9;6:14;	7:8
ittle (1)		pm (1)		
11:2	next (1)	6:4	8:2;10:1;14:10,11,15;	strongly (1)
look (1)	14:9	point (1)	15:1	12:13
10:22	note (3)	12:2	related (1)	submitted (1)
looking (1)	6:19;9:4,20	position (2)	5:17	6:3
10:18	noted (1)	13:4,14	relative (2)	suitable (1)
	5:5	posted (1)	4:13;14:19	10:10
10.18	J.J		remaining (1)	
	modine (2)		romaining (1)	Summary (4)
M	notice (2)	6:6		
	6:1,5	pound-foolish (1)	9:11	4:7;6:14;8:3;14:15

rersonner Committee Mi	cening			Octob
supported (1) 6:11	15 (1) 9:8			
T	16 (3)			
*****	3:12;9:10;10:13 17 (4)			
talked (1) 10:21	4:14,20;9:11;13:12 18 (1)			
THOMAS (8)	9:11			
11:16,21;12:1,7; 13:19;15:20;16:5,11	2			
three (7)				
3:8;4:2;8:17;9:10; 10:2;15:21;16:1	2015 (3) 3:12;4:20;5:6			
today (1) 16:2	<b>2016 (2)</b> 4:14;6:5			
top (1)	29 (1)			
9:19 try (1)	6:5			
7:8	5			
<b>two (7)</b> 3:4;9:15,17,19,19;	5 (1)			
10:9;11:14	6:4			
two-step (7) 10:11,15;12:14,23;	9			
13:6,9,12	90 (6)			
U	9:8,12,17;10:13,16;			
Unanimous (5)	13:13			
3:22;8:15;14:4;				1
15:14;16:19 <b>up (1)</b>				
12:2				
$\mathbf{V}$				
value (1)	_		-	
9:13				
vast (1) 7:14				
verification (1)				
14:21				
W	_			
website (1)				
6:7 <b>Written (5)</b>				
4:7;6:2,15;8:3;14:16				
Y				
year (2)				
10:21;12:19				
years (4) 11:2,14,17;12:6				
year's (1)				
9:6	-	;		
1	-			
10:12 (1)				
17:1				

Part B

#### **Attachment Index**

#### Attachment 1 Agenda

#### Attachment 2

Order to: (1) Adopt the Draft Summary of Written Comments on ADEM Director Performance Evaluation; (2) Recommend that the Commission approve a salary advance for Director LeFleur of two steps to Step 17 in Pay Grade 90 (per year salary of \$160,440.00; (3) Recommend that the Commission authorize the Personnel Committee Chair to meet with Director LeFleur regarding the Summary of Written Comments on ADEM Director Job Performance Evaluation and recommendations of the Personnel Committee adopted by the Commission and to execute the verification of understanding between the Commission and the Director regarding the results of the performance evaluation. (Agenda Items 2 and 3)



### AGENDA\* MEETING OF THE PERSONNEL COMMITTEE

OF THE

ALABAMA ENVIRONMENTAL MANAGEMENT COMMISSION

DATE: October 21, 2016 TIME: 10:00 a.m.

LOCATION: Alabama Department of Environmental Management (ADEM) Building
Alabama Room (Main Conference Room)
1400 Coliseum Boulevard
Montgomery, Alabama 36110-2400

#### **ITEMS**

- 1. Consideration of minutes of meeting of the Personnel Committee held on October 16, 2015\*\*
- 2. Discussion and consideration of Personnel Committee Chair's draft summary of written comments received from the members of the Commission and the general public on the ADEM Director's job performance
- 3. Discussion and consideration of recommendations the Personnel Committee will present to the Commission for consideration on the ADEM Director Job Performance Evaluation
- 4. Other business
- 5. Future Personnel Committee meeting

\*\* The minutes of this meeting will be available on the ADEM website under Environmental Management Commission.

<sup>\*</sup> The Agenda for this meeting will be available on the ADEM website, <u>www.adem.alabama.gov</u>, under Environmental Management Commission.



## BEFORE THE PERSONNEL COMMITTEE OF THE ALABAMA ENVIRONMENTAL MANAGEMENT COMMISSION

#### **MOTIONS**

- 1. Adopt the Draft Summary of Written Comments on ADEM Director Performance Evaluation.
- 2. Recommend that the Commission approve a salary advance for Director LeFleur of two steps to Step 17 in Pay Grade 90 (per year salary of \$160,440.00).
- 3. Recommend that the Commission authorize the Personnel Committee Chair to meet with Director LeFleur regarding the Summary of Written Comments on ADEM Director Job Performance Evaluation and action taken by the Commission regarding the evaluation and to execute the verification of understanding between the Commission and the Director regarding the evaluation.

#### **ORDER**

This cause having come before the Personnel Committee pursuant to the above motions, and having considered the same, the Committee hereby ORDERS, ADJUDGES, and DECREES as follows:

- 1. That the above motions are hereby adopted; and
- 2. That this action has been taken and this Order shall be deemed rendered effective as of the date shown below.

### Personnel Committee Order Page 2

Issued this 21st day of October 2016

Committee Member

APPROVED:

Committee Member

Committee Member

This is to certify that this Order is a true and accurate account of the actions taken by the Personnel Committee on this 21st day of October 2016.

James E. Laier, Chair Personnel Committee

Certified this 21st day of October 2016